

Danielle Boudreau Holt, MD, MSS, FACS

Lieutenant Colonel (Promotable), Medical Corps, United States Army
 Uniformed Services University School of Medicine
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Current Position

Deputy Chief, Department of Surgery Walter Reed National Military Medical Center (WRNMMC) Uniformed Services University (USU), Department of Surgery Bethesda, MD <i>-Responsible for 475 personnel, \$30M budget, and 10 clinical services</i>	2022-present
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Education

Master of Strategic Studies, U.S. Army War College Carlisle, PA	2021
Doctor of Medicine, Vanderbilt University School of Medicine Nashville, TN	2005
Bachelor of Arts in Biology (cum laude), Harvard University Cambridge, MA	2001

Postgraduate Training

General Surgery Residency and Internship Tripler Army Medical Center, Honolulu, HI	2005-2011
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Academic Appointments

Associate Professor, Department of Surgery Uniformed Services University, Bethesda, MD	2022-present
Assistant Professor, Department of Surgery Uniformed Services University, Bethesda, MD	2015-2022
Assistant Professor, Department of Surgery Texas Tech University Health Sciences Center, El Paso, TX	2015-2017

Professional Experience

Blanchfield Army Community Hospital, Fort Campbell, KY Chief, Department of Surgery <i>-Responsible for surgical services including 235 personnel, \$15M budget, 13 clinical services, 6 operative suites, and sterile processing</i>	2019-2021
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USU Department of Surgery, WRNMMC, Bethesda, MD Chief, Division of General Surgery <i>-Responsible for 100 personnel, \$9M budget, 8 clinical services</i>	2017-2019, 2021
William Beaumont Army Medical Center, El Paso, TX Chief, General Surgery <i>-Responsible for 50 personnel, \$8M budget, 5 clinical services</i>	2014-2017
Bassett Army Community Hospital, Fairbanks, AK Chief, General Surgery Clinic <i>-Responsible for 10 personnel, \$1M budget</i>	2011-2014
Expeditionary Surgeon, Operation Enduring Freedom 14th Combat Support Hospital, Forward Operating Base Salerno, Afghanistan	2012-2013

Certifications and Licensure

Fellow, American College of Surgeons (FACS)	2013-present
American Board of Surgery, Certificate 056397	2011-present
Medical License, State of Hawaii, License Number 14113	
Advanced Trauma Life Support (ATLS)	
Advanced Cardiac Life Support (ACLS)	
Basic Cardiac Life Support (BLS)	
National Provider Identifier (NPI) Number 1689797557	
Medicare Provider Enrollment, Chain, and Ownership System (PECOS) Number 642662660	

Professional Development

Faculty Development Certificate in Teaching, USU, 30 hours	2023
Harvard T.H. Chan School of Public Health, Leadership to Advance Equity in Health Care	2022
MedXellence: Critical Decision-Making for Medical Executives, USU 40 hours	2022
Advanced Surgical Skills for Exposure in Trauma Plus (ASSET+), USU	2021
Harvard T.H. Chan School of Public Health, Leadership Development for Physicians in Academic Health Centers, Boston, MA, 80 hours	2021
Arbinger: Developing an Outward Mindset, Fort Campbell, KY	2019

Resident Supervisor Development Course, Fort Campbell, KY	2019
Clinical Peer Supporter, Healthcare Resolutions, WRNMMC Bethesda, MD	2018
Defense Health Agency (DHA) JMESI Healthcare Management Joint Base San Antonio, TX, <i>40 hours</i>	2018
ACS Surgeons as Leaders, Durham, NC	2018
Lean Six Sigma, Green and Yellow Belt, WRNMMC, Bethesda, MD	2018
ACS Leadership and Advocacy Summit, Washington, D.C.	2018, 2022
Army Trauma Training Course, Ryder Trauma Center, Miami, FL Advanced Surgical Skills for Exposure in Trauma Course (ASSET)	2018
U.S. Army Medical Command, Decision Science, Clinician Leaders Southbridge, MA, <i>40 hours</i>	2016
Army Medical Department (AMEDD) Executive Skills Course Fort Sam Houston, TX, <i>80 hours</i>	2016
Command and General Staff Officer Course, Intermediate Level Education (with Honors), Redstone Arsenal, AL, <i>4.5 months</i>	2016
AMEDD Captains Career Course (CCC), Fort Sam Houston, TX	2013
Combat Casualty Care Course (C4), Fort Sam Houston, TX	2005
Officer Basic Course (Commandant's List), Fort Sam Houston, TX	2002
Parachutist Badge, Airborne School, Fort Benning, GA	1999

Professional Society Memberships

Army War College Foundation	2020- present
American Medical Women's Association (AMWA)	2019-present
American Association for Physician Leadership (AAPL)	2019-present
The Society of Federal Health Professionals (AMSUS)	2018-present
American College of Healthcare Executives (ACHE)	2017-present
Excelsior Surgical Society	2016-present
Military Health System Strategic Partnership (MHSSPACS)	
Society of American Gastrointestinal and Endoscopic Surgeons (SAGES), Society of Military Surgeons	2015-present
Fellow, American College of Surgeons (ACS)	2013-present
Association of Women Surgeons (AWS)	2008-present
American Medical Association (AMA)	2001-present

Professional Service

International

Global Trauma Assessment Program Surgeon, 12 AF AF SOUTH, Global Health Engagement Division, Belize	2018
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National

Admissions Committee, Uniformed Services University	2022-present
• USU presentation for Harvard Premedical Society	2022, 2023

Defense Health Agency, Surgical Services Clinical Community (S2C2) Chair, Army	2022-present
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Excelsior Surgical Society, MHSSPACS	
• President	2021-2022
• Vice President	2020-2021
• Treasurer to the Executive Committee	2019-2020
• Secretary to the Executive Committee	2018-2019

SAGES, Society of Military Surgeons, Faculty	2021-present
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Council for Female Physician Recruitment and Retention Faculty, Military Health System Female Physician Leadership Course	2018-present
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General Surgery Consultant to the White House	2017-2019
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General Surgeon for Site-R, Raven Rock Mountain Complex	2017-2019
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Regional

Faculty Senate, Uniformed Services University	2022-present
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Walter Reed National Military Medical Center

Faculty, General Surgery Residency Program	2017-2019, 2021-present
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Clinical Competency Committee, General Surgery Residency	
USU Department of Surgery Executive Leadership Committee	
Executive Committee of the Medical Staff (ECOMS)	

Blanchfield Army Community Hospital

	2019-2021
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Medical Director, COVID-19 Inpatient Services	
Chair, Department of Surgery Process Improvement Committee	
Medical Staff Executive Committee (MSEC)	
Credentials Committee Risk Committee	
Patient Safety Committee	
Quality Compliance Executive Committee	
Pharmacy and Therapeutics	
Blood Utilization Committee	
Critical Care Committee	
Data Quality Committee	
Medical Records Review Committee	
Staff Judge Advocate, 101st Airborne Division Courts-Martial Panel	2019-2020

<u>William Beaumont Army Medical Center</u> Faculty, General Surgery Residency Program NSQIP Program 147725 Surgeon Champion Institutional Review Board (IRB) Institutional Animal Care and Use Committee (IACUC) Chair, Morbidity and Mortality Clinical Competency Committee, General Surgery Residency Commission on Cancer Committee, Tumor Board Multi-Disciplinary Trauma Committee Infection Control Committee	2014-2017
Staff General Surgeon, Las Palmas Medical Center	2015-2017
<u>Basset Army Community Hospital</u> Hospital Risk Manager, Chair, Risk Committee Medical Staff Executive Committee (MSEC) Credentials Committee	2011-2014
Staff General Surgeon, Fairbanks Memorial Hospital	2012-2014

Honors and Awards

Professional

Distinguished Graduate, U.S. Army War College Commandant's Award for Distinction in Research	2021
Army Medical Department (AMEDD) "A" Proficiency Designator	2020
Order of the Military Medical Merit (O2M3)	2020
Teaching Staff of the Year, General Surgery Residency Program William Beaumont Army Medical Center, Fort Bliss, TX	2017
Military Health System, Female Physician Leadership Symposium Falls Church, VA	2016
Commander's Award, Provider Satisfaction, Fort Wainwright, AK	2012
CARES award for excellence in customer service, Fort Wainwright, AK	2011
Dr. Michael Yancey Award for Outstanding Teaching Resident Tripler Army Medical Center, Honolulu, HI	2011
Winner, Region 13, American College of Surgeons, Resident Trauma Papers Competition, Basic Science	2011
COL David Burris Award, Trauma Basic Science Research U.S. Army Wratten Surgical Symposium	2009

John Harvard College Scholarship, Elizabeth Cary Agassiz Certificate of Merit for academic achievement of high distinction	2001
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Military Awards

Defense Meritorious Service Medal	2019
Meritorious Service Medal	2021, 2017, 2014
Army Commendation Medal	2019, 2013, 2011, 2008
Army Achievement Medal	2008, 2006

Health Professions Scholarship Program (HPSP)	2001-2005
Reserve Officer Training Corps (ROTC) 4-year Scholarship	

Distinguished Military Graduate, Cadet Battalion Commander Massachusetts Institute of Technology, Paul Revere Battalion	1997-2001
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Educational Activities

Southern Society for Clinical Surgeons, Course Director, Annual Meeting, Uniformed Services University, Bethesda, MD	2023
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Excelsior Surgical Society Symposium, Program Committee Chair American College of Surgeons, Clinical Congress, San Diego, CA	2022
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Graduate Medical Education

Core Faculty, Walter Reed National Military Medical Center	2017-2019,
General Surgery Residency Program, Bethesda, MD	2021-present

Supervised, taught, and evaluated 40 Army and Navy residents in outpatient clinic, inpatient ward, and operative suite. 3 residents per month.

Core Faculty, William Beaumont Army Medical Center	2014-2017
General Surgery Residency Program, Fort Bliss, TX	

Supervised, taught, and evaluated 21 residents in the outpatient clinic, inpatient ward, and operative suite. 2-3 residents per month.

Core Faculty, William Beaumont Army Medical Center	2016-2017
Transitional Internship, Fort Bliss, TX	

Supervised, taught, and evaluated 5 transitional interns, 1 intern per month.

Undergraduate Medical Education

Bench to Bedside and Beyond (B3) Module Co-Director, USU	2022-present
<i>Leads curriculum development and faculty development for post-clerkship module integrating basic science and clinical practice.</i>	

Longitudinal Faculty Coach, Office of Student Affairs, USU	2021-present
<i>Faculty coach for 7 USU medical students in professional identity formation.</i>	

Clinical Preceptor, Surgery Core and Advanced Clerkship (MS 3, MS 4) Uniformed Services University, Bethesda, MD <i>Supervised, taught, and evaluated 3-5 MS 3 and 4 students per block.</i>	2017-2019, 2021-present
Clinical Preceptor, Surgery Clerkship (MS 3) Texas Tech University Health Sciences Center, El Paso, TX <i>Supervised, taught, and evaluated 2 MS 3 students per 6-week rotation.</i>	2014-2017

Grants

Holt, DB, Schluskel AT, Crawley EA, Lustik MB, Wade CE, Uyehara CF. Outcomes of Blood Glucose Variability in a Mixed Medical Surgical Intensive Care Unit. 2010, multi-institutional Department of Defense grant, \$120,000.

Editorial Service

Reviewer, Military Medicine	2020-present
Reviewer, Journal of Trauma and AcuteCare Surgery	2021-present
Reviewer, American Journal of Surgery	2021-present
Reviewer, Parameters, The US Army War College Quarterly	2022-present

Publications

Peer-Reviewed

1. **Holt DB**, Propper B, Elster, EA. Balancing Military Surgeon Readiness and Healthcare Delivery. Journal of the American College of Surgeons. Invited Commentary, *in press*.
2. **Holt DB**, Davis S. Interrupting Bias in Army Talent Management. Parameters, The US Army War College Quarterly. 2022 52(1): 21-40.
<https://press.armywarcollege.edu/parameters/vol52/iss1/4/>.
3. **Holt DB**, Hueman MT, Jaffin J, Sanchez M, Hamilton MA, Mabry CD, Bailey JA, Elster EA. Clinical Readiness Program: Refocusing the Military Health System. Military Medicine. January – February 2021, 186(1): 32–39. PMID: 33499511.
4. **Holt D**, Copeland A, Knudson MM, Elster E. Commentary to Military Medicine and the Academic Surgery Gender Gap. Mil Med. 2019 Jun 26. PMID: 31241139.
5. Halgas B, Viera J, Dilday J, Bader J, **Holt D**. Femoral Hernias: Analysis of Preoperative Risk Factors and 30-Day Outcomes of Initial Groin Hernias Using ACS-NSQIP. Am Surg. 2018 Sep 1; 84(9):1455-1461. PMID: 30268175.
6. Plackett TP, Brockmeyer JR, **Holt DB**, Rush RM, Sarkar J, Satterly SA, Seery JM, Zagol BR. Achieving Mastery of General Surgery Operative Skill in the Army Healthcare System. Mil Med. 2018 Sep 12. PMID: 30215757.
7. Muir KB, Smoot CP, Viera JL, Sirkin MR, Yoon B, Bader J, Smiley R, **Holt D**, Hofmann LJ. Determination of Proper Timing for the Placement of Intra- Abdominal Mesh after Incidental Enterotomy in a Rodent Model (*Rattus norvegicus*). Am Surg. 2018 Apr; 84(4):593-598. PMID: 29712612.
8. Schluskel AT, **Holt DB**, Crawley EA, Lustik MB, Wade CE, Uyehara CF. Effects of hyperglycemia and continuous intravenous insulin on outcomes of surgical patients. J Surg Res. 2012 Jul; 176(1):202-9. PMID: 21920548.
9. Schluskel AT, **Holt DB**, Crawley EA, Lustik MB, Wade CE, Uyehara CF. Effect of diabetes mellitus on outcomes of hyperglycemia in a mixed medical surgical intensive care unit. J Diabetes Sci Technol. 2011 May; 5(3):731-40. PMID: 21722589.

10. **Holt, DB**, Delaney, RR, Uyehara, CFT. Effects of Combination Dobutamine and Vasopressin Therapy on Microcirculatory Blood Flow in a Porcine Model of Severe Endotoxic Shock. *Journal of Surgical Research*. 2011 Nov; 171(1): 191-8. PMID: 20338585.
11. Plackett, T, **Holt, DB**, Johnson, SM, Robie, DK. Thoracoscopic Decortication for Advanced Pediatric Empyema. *Surg Infect*. 2010 Aug; 11(4):361-5. PMID: 20615148.
12. Santen, SA, **Holt DB**, Kemp, JD, Hemphill, RR. Burnout in Medical Students: Examining the Prevalence and Associated Factors. *Southern Medical Journal*. 2010 Aug; 103(8): 758-763. PMID: 20622724.

Abstracts

1. **Holt, DB**, Hueman, M, Bailey, J, Elster, EA. Pilot Results from the Military Health System Clinical Readiness Program. *Journal of the American College of Surgeons*. 2019 Sep; 229(4):e36-e37.
2. **Holt, DB**, Schluskel, AT, Uyehara, CFT, Crawley, EA. Outcomes of Blood Glucose Variability in a Mixed Medical Surgical Intensive Care Unit. *CritCare Med*. 2009 Dec; 37(12): SupplementA543-A562.
3. Schluskel, AT, **Holt, DB**, Uyehara, CFT, Crawley, EA. Outcomes of Hyperglycemia in a Mixed Medical Surgical Intensive Care Unit. *Crit Care Med*. 2009 Dec; 37(12): SupplementA543-A562.
4. **Holt, DB**, Delaney, R, Uyehara, CFT. Adrenal Insufficiency May Predict Non-Responsiveness to Dobutamine Stress Test in Septic Shock. *Crit Care Med*. 2008 Dec; 36(12): SupplementA1-A211.
5. **Boudreau, D**, Isenhour, J. Patient and Family Attitudes toward Medical Errors in the Emergency Department. *Ann Emerg Med*. 2002 Oct; 40(4 Suppl): S1- 104.

Presentations

Oral Presentations - National/Peer Reviewed

1. Woodson J, **Holt DB** (invited panelist). Military Health Policy, Partnerships to Overcome the Peacetime Effect, Excelsior Surgical Society Symposium, American College of Surgeons, Clinical Congress, 2022.
2. **Holt DB**. Presidential Address. Military-Civilian Partnerships to Overcome the Peacetime Effect, Excelsior Surgical Society Symposium, American College of Surgeons, Clinical Congress, 2022.
3. **Holt DB**. The KSA Program and Military Surgical Readiness. Extremity War Injuries XVI, August 2022.
4. **Holt DB**, Plowden T. Bias in Medicine: Issues Facing Underrepresented Minorities and Women. Military Health System Female Physician Leadership Course, May 2022.
5. Carvalho J (moderator), Duque E, Seery J, **Holt D** (invited panelist). Trauma initiatives, recruiting, retention, and skills sustainment. Association of the United States Army, Holistic Health and the Soldier, Medical Hot Topic, December 2021.
6. **Holt DB**. Perspective from a U.S. Army Community Hospital: Parallels and Partnerships in Rural Surgery. American College of Surgeons, Clinical Congress, 2021.
7. **Holt DB**, Hueman M, Bailey J, Elster EA. Pilot Results from the Military Health System Clinical Readiness Program. American College of Surgeons Clinical Congress, 2019.
8. **Holt DB**, Elster EA. Clinical Readiness Program, Translating Bedside Care to Battlefield Readiness. Military Health System Research Symposium, 2019.

9. **Holt DB**, Delaney RR, Uyehara CFT. Pharmacologic Vasopressin Levels May Protect Renal Function in a Porcine Model of Vasodilatory Septic Shock. *Experimental Biology*, 2008.

Oral Presentations -Local/Regional

1. **Holt DB**. Women in Military Medicine. Women in Networks, United States Air Force Academy, 2023.
2. **Holt DB**. Army Community General Surgery: Perspectives in Rural Surgery. Walter Reed National Military Medical Center Grand Rounds, Bethesda, MD. William Beaumont Army Medical Center Grand Rounds, El Paso, TX. February 2018.
3. **Holt DB**. Colorectal Cancer Screening. Bassett Army Community Hospital Grand Rounds, Fairbanks, AK. July 2012.
4. **Holt DB**, Delaney RR, Uyehara CFT. Adrenal Insufficiency May Predict Non- Responsiveness to Dobutamine Stress Test in Septic Shock. Gary P. Wratten Surgical Symposium, 2009 and Bass Research Competition, Tripler Army Medical Center, 2010. Second place winner for Bass Research Competition, 2010.
5. **Holt DB**, Schluskel AT, Uyehara CFT, Crawley EA. Outcomes of Blood Glucose Variability in a Mixed Medical Surgical Intensive Care Unit. Wratten Surgical Symposium, 2010.
6. **Holt DB**, Delaney RR, Uyehara CFT. Pharmacologic Vasopressin Levels May Protect Renal Function in a Porcine Model of Vasodilatory Septic Shock. Gary P. Wratten Surgical Symposium, 2008, and Bass Research Competition, Tripler Army Medical Center, 2008. First place winner for Bass Research Competition, 2008.
7. **Holt DB**, Delaney RR, Uyehara CFT. Effects of Combination Vasopressin and Dobutamine Therapy on Systemic Regional Blood Flow in a Porcine Model of Vasodilatory Septic Shock. Gary P. Wratten Surgical Symposium, 2008 and Bass Research Competition, Tripler Army Medical Center, 2008.
8. Delaney RR, **Holt DB**, Uyehara CFT. Insufficient Vasopressin Release Contributes to Inappropriately Low Plasma Vasopressin Levels in Acute Response to Septic Shock. Gary P. Wratten Surgical Symposium, 2008.
9. **Holt DB**, Curry T, Uyehara CFT. High Intensity Focused Ultrasound (HIFU): Overview and Experience from a Single Institution. Society for Military Vascular Surgeons Annual Meeting, 2007. Second place research winner.

Poster Presentations – National

1. Lane A, Bader J, **Holt DB**, Thai K. Abdominoplasty: Analysis of Preoperative Risk Factors and 30-Day Morbidity and Mortality using ACS-NSQIP. ACS NSQIP Conference, 2017.
2. Miller E, Bader J, **Holt DB**. Laparoscopic Nissen Fundoplication: Analysis of Preoperative Risk Factors and 30-Day Morbidity and Mortality using ACS NSQIP. SAGES Conference, 2016.
3. Viera J, Bader J, **Holt DB**. Femoral Hernias: Analysis of Preoperative Risk Factors and 30-Day Outcomes of Initial Groin Hernias Using ACS NSQIP. ACS- NSQIP Conference, 2015.
4. **Holt DB**, Delaney RR, Uyehara CFT. Adrenal Insufficiency May Predict Non- Responsiveness to Dobutamine Stress Test in Septic Shock. Society for Critical Care Medicine, 2009.
 - Winner for basic science, Region 13, American College of Surgeons Resident Trauma Papers Competition, 2010.
5. **Holt DB**, Schluskel AT, Uyehara CFT, Crawley EA. Outcomes of Blood Glucose Variability in a Mixed Medical Surgical Intensive Care Unit. Society for Critical Care Medicine, 2010.
6. **Holt DB**, Delaney RR, Uyehara CFT. Pharmacologic Vasopressin Levels may Protect Renal Function in a Porcine Model of Vasodilatory Septic Shock. *Experimental Biology*, 2008.
7. **Holt DB**, Delaney RR, Uyehara CFT. Effects of Combination Vasopressin and Dobutamine

Therapy on Systemic Regional Blood Flow in a Porcine Model of Vasodilatory Septic Shock. American Association for Trauma, 2008.

8. **Holt DB**, Moon C, Wascher R. Cetacaine-induced methemoglobinemia associated with bronchoscopy in a surgical patient: a case report and review. Southwest Surgical Society Annual Meeting, 2006.
9. **Boudreau D**, Santen SA, Hemphill RR, Dobson J. Burnout in Medical Students: Examining the Prevalence and Predisposing Factors During the Four Years of Medical School. American College of Emergency Physicians, 2004.
10. **Boudreau D**, Isenhour J. Patient and Family Attitudes toward Medical Errors in the Emergency Department. American College of Emergency Physicians, 2002.

Digital Media

1. LinkedIn manager and Twitter contributor to Excelsior Surgical Society company page, responsible for content and analytics, 2021-present. *281 followers, 778 impressions/month.*
2. Twitter account contributor USU Walter Reed General Surgery @USUWR_Gensurg, responsible for content, 2021-present. *531 followers, 6.1K impressions/month.*
3. Twitter account manager MHS Female Physicians @MHSWomenMDs responsible for content and analytics, 2021-2023. *428 followers, 7.2K impressions/month.*
4. "Interrupting Bias in Army Talent Management," Decisive Point Podcast, The USAWC Press Podcast Companion Series, Companion to *Parameters* VOL. 52 No. 1, Spring 2022. <https://ssi.armywarcollege.edu/decisive-point-podcast-season-2/>
5. Army Medical Hot Topic 2021 – PANEL DISCUSSION – Trauma Initiatives and Recruiting Sustainment. <https://www.youtube.com/watch?v=TxV4Ek9JG2s>
6. Fort Campbell Soldiers to receive top-level trauma training. Fort Campbell Courier, April 30, 2021. https://www.army.mil/article/245813/fort_campbell_soldiers_to_receive_top_level_trauma_training
7. Allied Forces. Vanderbilt University School of Medicine Magazine, March 19, 2021. <https://medschool.vanderbilt.edu/vanderbilt-medicine/allied-forces/>
8. BACH exercise evaluates COVID-19 response processes, April 30, 2020. https://www.instagram.com/tv/B_nqyG2AukL/?utm_source=ig_web_button_share_sheet
9. 101st, Fort Campbell CG reviews BACH's COVID-19 response, March 25, 2020. https://m.facebook.com/watch/?v=259834295016717&_rdr
10. Assessment finds general surgeons lag orthopaedists in clinical readiness for military deployment, October 28, 2019. https://www.youtube.com/watch?v=_Ju7W1Vv9yQ
11. Army's first all-female general surgery residency at WBAMC, April 12, 2017. <https://www.dvidshub.net/image/3958586/armys-first-all-female-general-surgery-residency-wbamc>

Community Service

Alumni interviewer, Harvard Schools Committee, Harvard University	2018-present
Harvard Club of HI, DC, TN, KY, MD	2010-present
Harvard Veterans Alumni Organization	2018-present
Girl Scouts Nation's Capital Volunteer, Troop 34007	2017-2019
Family Readiness Group, Senior Advisor	2014-2017
1st Armored Division, Combat Aviation Brigade, Fort Bliss, TX	